Good Governance According to Islamic Perspective

Mohamad Ismail bin Mohamad Yunus
Department of Legal Practice, Ahmad Ibrahim Kulliyyah of Laws
International Islamic University Malaysia
Ismailmy@Iium.Edu.My

Abstract

The objectives of the professional agencies must embody provisions that promote good governance and embrace values of integrity and accountability and seek support from the public and the government of the day to provide an independent view on all matters. The universal truth is that everything should be done in the public good. Professionals form the backbone of human infrastructure in any economy, politics, social and legal growth. Their contributions through professional performance enhance the good delivery system that facilitates policies making and management for public sector. They provide the skills and talent in balancing the pursuits of maximization of services. The expression “good governance” has constantly been used lately in both public sector as well as private sector in Malaysia. In the context of a private body, it should be within the framework of the statute, which governs the body and also its constitution. In the public sector, it means that the administrators should act professionally and not to abuse or misuse the power or authority given to them. They are regarded as the trustees of the public at large. The scope of this article is on good public governance in the public sector or to be exact, good governmental administration as interpreted by the judiciary especially through its judicial review power and Islamic Perspective based on the principles of Maqasid As-Shariah (Objectives of Islamic Law).

Keywords: Good Governance, Public Sector, Malaysian Law, Islamic Perspective, Maqasid As-Shariah.
A. Introduction

The codes of professional conduct have to be viewed positively as guidance in developing relationships with the clients. While it is expedient to have an Act of Parliament that regulates the particular professional discipline, the same regulatory board cannot replace the need for a professional body that can represent the interests of its members completely. The regulatory board may fall short of developing advances in research and development, marketing and promotion, also in motivating young and passionate entrants into the professions. In the face of globalization, liberalization, and competition, the professional as a body must be able to respond in the best interests of its clients, and larger national interests. It can only succeed if the professional body has good governance structures in place that would allow continuing dialogue with the government and civil society and further enrichment of its members through the concept of Maqasid al-Shariah (objectives of Islamic law) and the observance of the principles of Wasatiyyah (moderation).

According to Balai Ikhtisas Malaysia in The Book of Professionals (2014), the definition of a ‘Professional’ is that the person is a learned and competent person with up-to-date knowledge and skill in the chosen field and who offers his services with competence, integrity, accountability and transparency working in either the public or private sectors. The Professional maintains membership in a recognized professional body with strict observance of a code of ethics. For the public interest, the Professional working in the private sector should charge a reasonable fee, and those in the public sector should be paid a reasonable wage.\(^1\) According to Ibrahim Ismail in The Law & You: Election (2013), the word “governance” comes from the word “govern” and has several meanings. Firstly, it means rule by authority; conduct policy and affairs of state; and secondly, the activity or manner of governing; action, manner, power of governing. Technically, governance means the process of decision-making and the process by which decisions are implemented (commission) or not implemented (omission). Legally, it means the management and administration of a body should be within the boundary of legal frameworks.\(^2\)

Another word, according to Jeffrey Jowell, De Smith, Woolf in The Principles of Judicial Review (1999), that the term has an intimate connection with the word “governance”, is “government”, which means a form of polity; persons governing state; state as agent; or administration or ministry. A government is presumed to be the representative or trustee of the


people or public. The term “public” commonly refers to the government. Thus the term public body means a body where the government is directly involved in the administration. Therefore, the term “good public governance” may be defined as the process of decision-making of public authority and the process by which decisions are implemented (commission) or not implemented (omission) and which must be made within the boundary of a legal framework. Any decision or action that the public authority makes outside legal framework is classified as bad governance, which can be struck off by the court of law. The objectives of this article are to Expose the need for the Code of Good Governance in the Public Sector as professional and effective governance which can enhance management, lead into more effective implementation of the chosen interventions, better service delivery and ultimately, and better-expected results; Consider public perception on the need to introduce the Code of Good Governance in the Public Sector; Promote professional practices of transparency in the public sector that inculcate the high spirit of integrity and accountability; Introduce Islamic points of view on the subject, and Portray the principles of good governance in Malaysia as “Islamic Compliance”.

B. Discussion

1. Definition of Public Sector/Authority

As stated earlier, the focus of this chapter is on good public governance in the public sector or to be exact, good governmental administration. The term “public” commonly refers to the government. So the term public body means a body where the government is directly involved in the administration. The main actor of good public governance in a country, which adopts wholly or partially the separation of power principles, is the executive branch of government, which is dominated by the public servants who occupy positions in the public authorities or bodies.

In Malaysia, the first definition of the word “public sector/authority” can be found in Article 160(2) of the Federal Constitution, which defines public authority as the Yang di-Pertuan Agong, the Ruler or the Yang di-Pertua Negeri of a State, the Federal Government, the Government of a State, a local authority, a statutory authority exercising powers vested in it by federal or state law, any court or tribunal other than the Federal Court, the Court of Appeal and High Courts, or any officer or authority appointed by or acting on behalf of any of those persons, courts, tribunals or authorities.

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The second meaning is a wider one, which can be inferred from the judicial decisions. In *Merdeka University Bhd v Government of Malaysia*, the court includes "public element" in the test to determine whether a body is a public authority or not. The public element here includes public control, public appointment to office, public interest and public fund. In *Tang Kwor Ham v Pengurusan Danaharta Nasional Bhd*, the court stated that the defendant/respondent, a company limited by shares established under the Companies Act, held by the Minister of Finance (public fund) yet regulated under the Pengurusan Danaharta Nasional Berhad Act 1998, is a public body that is subject to judicial review.

2. **Types of Powers**

Every public authority has its powers. The powers may be styled as administrative/executive, quasi-legislative and quasi-judicial. The quasi-legislative power refers to power making of subsidiary legislation, as defined under s 3 of the Interpretation Act 1948 and 1967. The quasi-judicial power refers to adjudicating on disputes, which is normally exercised by tribunals. The crux of administrative power is a discretionary power, which can be defined as a power of the authority to choose between more than one possible decision, upon which there is room for a reasonable person to hold different opinions. Quasi-legislative and quasi-judicial are both within the purview of discretionary power. All the powers are subject to scrutiny by the judiciary to uphold the rule of law, which has become the cornerstone of good governance.

3. **Discretionary Power By The Public Authorities**

This part examines the judicial approaches to the exercise of administrative/executive powers and especially the discretionary power by the public authorities. The guidance and legal principles enunciated by the judiciary are of high value, which directly contributes to good public governance. Discretionary power has closed and intimate relation with the good public governance. If discretionary power is correctly exercised, it will lead to good governance, if not it will lead to disaster. In exercising this power, the public authority has to observe several legal principles in which the dos and don’ts must always be borne in mind of it. The action must be based on legality, rationality, and propriety.

Each public authority has its reference/guidance, which is provided in the statute or written law. In exercising its powers, the public authority must act within the ambit of law. The court has laid down several principles that

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5 (1981) 2 MLJ 243 (FC)
6 (2006) 4 AMR 89
7 Ibrahim Ismail, *Op. Cit*, p. 103
must be adhered to by the public authority in this regard. The followings are some of the pronouncements of good public governance advanced by the judiciary.

4. **Jurisdiction of the Authority**

The public authorities must have jurisdiction conferred by the statutes. This principle goes to the root of the very power of the authority. The authority cannot exercise power; it does not have. In *Fadzil bin Mohamad Noor v Universiti Teknologi Malaysia*,\(^8\) where the power to dismiss was given to the Disciplinary Board/Committee, not the University Council, the University Council was the appellate body. It was held that the exercise of power dismissing the plaintiff by the University Council was invalid. In *Rohana bte Ariffin & Anor v Universiti Sains Malaysia*,\(^9\) the court held that the University Council had no power to reduce the salary below the grade of the aggrieved lecturer.

5. **Element of Intention**

The elements of a good (*bona fide*), honest, correct intention are the basis of good public governance, and the element of bad or evil intention (*mala fide*) is contrary to good public governance. The public authority must exercise its power based on *bona fide*. *Mala fide* such as grudge, revenge must be avoided. *Mala fide* may exist in various situations, be it in political, economic, social or personal interests. Some of the Indian cases are quite helpful to understand the application of *mala fide*. In *Singh v State of Pratap Punjab*,\(^10\) the plaintiff surgeon was suspended due to disciplinary action against him on a charge of accepting a small bribe. He had refused to perform what the Chief Minister had asked him to do, and it was proven that there was *mala fide* that resulted in the charges. Similarly, the court in *Rowjee v State of Andhra Pradesh*,\(^11\) quashed the decision to nationalize the plaintiff’s bus companies on the ground of *mala fide* because the nationalization was made over an opposing political party.

To the same effect, in *Sadanandan v State of Kerala*,\(^12\) the court held that *mala fide* extends to economic activities. The detainee was served with a detention order made by the Secretary of Home Affairs. The detention order was issued based on the report prepared by one Deputy Superintendent of Police (DSP). The detainee had a license to operate a kerosene business. He challenged the order based on *mala fide*, namely, that the DSP wanted the

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\(^8\) (1981) 2 MLJ 196  
\(^9\) (1989) 1 MLJ 487  
\(^10\) AIR 1964 SC 72  
\(^11\) AIR 1964 SC 962  
\(^12\) AIR 1966 SC 1925
kerosene business to be given to his relative instead. The DSP did not deny the allegation. The court set aside the detention order because it was made on *mala fide*. A Malaysian case of *Wong Chee Kong v Timbalan Menteri Hal Ehwal Dalam Negeri*,\(^\text{13}\) the court held that the second detention order was held unlawful because of *mala fide* due to the very brief period between release and re-arrest of the applicant at the entrance gate of the detention center, when the arresting officer was clearly not at all in a position to acquire any new belief that the detainee had acted in a manner which would justify his detention.

Likewise, in a landmark case of *Abdul Ghani Haroon v Ketua Polls Negara and Another* application (No. 3),\(^\text{14}\) the court in granting *habeas corpus*, highlighted three situations, which amounted to *mala fide*. First, the joint letter of the respondent IGP and the Special Branch Director showed that they had prematurely made up their minds to detain the two applicants further. Second, the respondent’s deliberate and unreasonable access denied to family members of the applicants. And, last, the applicants had been deliberately and unreasonably denied access to their counsels.

### 6. Purpose as Intended by the Statute

The public authority must exercise power for the purpose as intended by the statute. It becomes improper if the power is given for one purpose, but it was used for another purpose. The decision of the Privy Council in *Sydney Municipal Council v Campbell*\(^\text{15}\) illustrates the situation.

The power was given to the Council to acquire land, and the purpose of this acquirement was for human utility. In this case, the Council acquired the land, not to improve the city and to widen the street but to keep the land to ensure the value of the adjoining land, which belongs to the Council would increase. The Council’s decision was declared invalid.

The same effect has been considered by the Federal Court held in *Pengarah Tanah & Galian, Wilayah Persekutuan v Sri Lempah Enterprises Sdn Bhd*,\(^\text{16}\) that the changing of the land status from a freehold to a leasehold for the purpose that the developed land be in line with the newly alienated land to which since the second world war only leases, not title in perpetuity applies, amounted to an improper purpose and was invalid. What if the statute states several purposes? For example, s 3 of the Land Acquisition Act 1960 states that the State Authority can acquire land for:

a. Public purposes;

\(^{13}\) (2000) 5 MLJ 226
\(^{14}\) (2001) 3 AMR 2573
\(^{15}\) (1925) AC 338
\(^{16}\) (1979) 1 MLJ 135
b. Any corporation undertaking work which in the opinion of the State Authority is for public utility; and

c. Industrial, building, mining purposes, etc.

An issue would arise in whether purposes mentioned can be cumulated or separated, i.e., conjunctively or disjunctively? In *Yew Lean Finance Development (M) Sdn Bhd v Director of Lands & Mines, Penang*, the court held that s 3 of the Land Acquisition Act 1960 leaves discretion with the State Authority to choose an area of land for whatever purpose it needs to acquire. The State Authority needs not to confine the acquisition of land for purposes, which come under one head only, but, the State Authority may either use distinctively or conjunctively.

7. Relevancy of Facts

The authority must take into account only relevant matters in exercising its power. Irrelevant materials must not be used as the basis of its decision. Sometimes, the statute lays down specific considerations such as age, family background and education of the affected person. At other times, it is left to the official or authority to make an assessment. The decision which is made based on irrelevant consideration or leaving relevant consideration will be held invalid.

In *Re Haji Sazali*, the court held that the magistrate’s order was invalid because the magistrate failed to consider the facts before he signed the order that the drug dependent is sent to a drug rehabilitation center. The facts that the magistrate has to take into account are stated under s 6(4) of the Drug Dependants (Treatment and Rehabilitation) Act 1983, which includes the character, antecedents, age, health, education, employment and family of the dependant. In *Sugumar Balakrishnan v Pengarah Imigresen Sabah & Pihak Berkuasa Sabah*, the Court of Appeal quashed the cancellation order, which revoked the entry pass of the applicant because of his bad personal morality. Under the Immigration Act of 1963, the power of cancellation may be used based on public morality. However, on further appeal, the Federal Court in *Pihak Berkuasa Negeri Sabah v Sugumar Balakrishnan* reversed the Court of Appeal’s decision based on different grounds.

Again, the court in *Dr. Rayanold Pereira v Minister of Labour, Malaysia & Anor* quashed the Minister’s refusal to refer a dispute to the Industrial Court. The Minister, in exercising his power under the Industrial Act, failed to consider the relevant materials such as:

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17 (1977) 2 MLJ 45
18 (1992) 2 MLJ 864
19 (1998) 3 MLJ 289
20 (2002) 3 MLJ 72
21 (1997) 5 MLJ 366
a. The breach of employment contract through the salary cut and the non-payment of salary;

b. The breach of mutual respect by placing another doctor in the applicant’s room and the attitude of the nurse towards the applicant.

Similarly, in *Pengarah Tanah & Galian, Wilayah Persekutuan v Sri Lempah Enterprises Sdn Bhd* 22 it was held that there was no relevancy of facts between the development and the tenure of the land.

8. **Act Without Any Interference**

   It means that the deciding authority should not exercise its discretion based on dictation or instruction by somebody else. In other words, it cannot exercise a discretion upon dictation. The authority, on which law confers discretion, must perform the function by itself and exercise its power according to his judgment and wisdom without any interference or dictation from any higher authority. If it does not act by himself, then it abdicates its responsibility.

   In *P Potto v Chief Police Officer, Perak & Ors* 23 the court considered s 27 of the Police Act 1967 which gives the Officer-in-charge of Police District (OCPD) of the district power to grant or to reject a license, to hold a public gathering in a public place. The application was made to the OCPD, but the OCPD referred the matter to the Police Headquarters instead of consideration. The application was refused. It was found that the OCPD had abdicated his power by transmitting the application for consideration and determination by the State Chief Police Officer (CPO).

   Also, the Federal Court in *Chong Cheong Wah & Anor v Sivasubramanian* 24 discusses the police power of seizure of books under the Control of Imported Publications Ordinance 1958. The Ordinance empowered the police to seize any publications, which seem to be prejudicial. In this case, the seizure was made because of a circular issued by the Inspector General of Police whereas the defendant (the seizing police officer) had not read the book to ascertain whether it contained a prejudicial element or not. The court held that the defendant’s action was not based on his satisfaction but was dictated by the circular.

9. **Rational and Reasonable Decision**

   It occurs when the authority makes a decision based on a standard form or standard norm without applying its mind or rational/reasonable according to individual cases. This means that the decision is not made based on the merits or individual circumstances since the authority in making the decision

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22 (1979) 1 MLJ 135
23 (1986) 2 MLJ 204
24 (1974) 1 MLJ 38

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did not consider the facts and circumstances of every particular case. For instance, in the case of *Emperor v Sibnath Banerjee*, the Privy Council held that the detention order signed by the Home Secretary was not valid. It was found that the Home Secretary followed the standard practice of issuing a detention order automatically when the police recommended it and the Home Secretary did not personally satisfy himself, whether such order was justified or not in a case. The court also held that the Home Secretary’s satisfaction in each case was a condition precedent to the issue of the order.

Again, the Federal Court in *Morgan a/l Perumal v K/l Hussein bin Abdul Majid & Ors* echoed the same sentiment as to the existence of facts leading to a preventive detention order. The applicant was arrested under the Emergency (Public Order and Prevention of Crime) Ordinance 1969 (EPOPCO) and then ordered to be detained for two years by the Deputy Minister for Home Affairs under s 4(1). One of the contentions put forward by the applicant in applying for habeas corpus was that there was a long delay or large gap between the date of the alleged criminal activities and the date of the detention order, namely, the alleged criminal activities occurred from August 1993 to April 1994 but the detention order was only issued in March 1996. There was no proper explanation for the delay of two years. Mere past criminal activities should not be used for automatic or robotic issuance of detention orders. These past activities should ordinarily be proximate in point of time to justify the detention order. Thus, the court granted habeas corpus in the case.

10. Exercising Discretionary Power

The authority must not, by the adoption of a fixed rule of policy, disable itself from exercising its discretion in individual cases. By failing to keep its mind from “shutting its ears” to an application, the body in question effectively forecloses participation in the decision-making process.

The court in *MUI Finance Bhd v Menteri Kewangan Malaysia* held that the exercise of discretionary power made by the Minister amounted to a fetter of discretion by the rigid administrative circular. In this case, under s 129 of the Customs Act 1967, the Minister of Finance has the power to deliver to the owner, any goods seized and forfeited under the Act. The customs seized the plaintiff’s lorry, and the Magistrate ordered that the defendant should forfeit the lorry. The plaintiff applied to the defendant to return the lorry but was refused. There was a policy adopted by the minister

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25 AIR 1945 PC 156  
26 (1998) 3 MLJ 335  
27 (1988) 2 MLJ 638  
29 (1994) 2 CLJ 630
that he would reject all applications for the return of any forfeited goods if financial institutions made the applications.

In *H Lavender & Sons Ltd v Ministry of Housing & Local Government*, the Privy Council elaborated on the meaning of fetter that restricts the exercise of power by the public authority. Under the statute, the Minister of Housing had the power to grant permission for a license to extract mineral from agricultural land. There was a policy adopted by the ministry to reserve high-quality agricultural land for agriculture in preference to other land developments. Under the policy, if the Minister of Agriculture had raised an objection, which was not withdrawn, the Minister of Housing would have to refuse permission in any case. It was held that the Minister of Housing in effect, left the making of a decision to the Minister of Agriculture, whereas, the law gave the power to him and not the Minister of Agriculture. The discretion of the Minister of Housing cannot be bound by the directive made by the Minister of Agriculture. If the policy is a rigid one, and there is an objection, no license has been given; this discretion is not valid. If the policy is of a consultative nature, it is valid because it does not bind the Minister of Housing.

11. The Essence of Time

The power should be exercised within the prescribed limit if the law provides so. If the law is silent as to time limit, it must be exercised within a reasonable period. The common expressions used by the statute indicating the time such as “as soon as may be” or “as soon as practicably possible” means that the time when the power should be exercised is a question of fact depending on the circumstance of each particular case. In *Pemungut Hasil Tanah, Daerah Barat Daya, Pulau Pinang v Ong Galk Kee*, the Federal Court, a land acquisition case, quashed the acquisition proceedings because of the collector's delay of seven years in holding the inquiry under s 10 of the Land Acquisition Act 1960 after the declaration of acquisition.

To solve the problem of delay, Parliament, in 1984, amended the Land Acquisition Act 1960 by inserting a new subsection 4 to s 8. The effect of the amendment is that a declaration of acquisition shall lapse and cease to have any effect on the expiry of two years of its publication in the Gazette if the collector has not made an award. It is a recognition by the legislature that long delays in making awards in land acquisition cases, causes injustice to landowners and infringes on Article 13 of the Federal Constitution. For instance, in the case of *Pengarah Tanah & Gallon Negeri Kedah & Anor v Emlco Dpmt Sdn Bhd*, the Court of Appeal, in affirming the High Court’s

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30 (1970) 3 All ER 871
31 (1983) 2 MLJ 35
32 (2000) 1 MLJ 257
decision quashing the acquisition proceedings, stated that the new subsection 4 of section 8 was intended to place a definite time limit within which the State Authority must act to effect acquisition of land.

12. Neutralization

Article 8 of the Federal Constitution, subject to exceptions, guarantees equality before the law for all. Equality means equal justice. In *PP v Su Lian Yu*, the court held that the decision of the Attorney General (AG) to transfer the case from the Sessions Court to the High Court was unconstitutional for being a violation of Article 8 and because the transfer had been made without valid reason. Merely being a Member of Parliament did not justify the AG to exercise his power to transfer the case. However, discrimination or exception can be made in situations that are not alike. The maxim “like situation should be treated alike” applies. Rational classification is permitted.

13. The Concept of Reasonableness

The authority’s decisions must be rational, logical and reasonable. If not, the decision can be challenged on the ground of irrationality or unreasonableness. The House of Lords in Council of Civil Service Union *v Minister for the Civil Service*, (better known as the GCHQ case) preferred to use the term “irrational”, which is described as applying to a decision, which is so outrageous in its defiance of logic or accepted moral standards that no sensible person who had applied his mind to the question to be decided could have arrived at it. Another meaning of unreasonableness was proffered in *Secretary of State for Education and Science v Tameside MBC*, where the court held that “unreasonable” denotes conduct which no sensible authority acting with due appreciation of its responsibilities would have adopted. The House of Lords had made the famous formulation of unreasonableness in *Associated Provincial Picture Houses Ltd v Wednesbury Corp*, (better known as the Wednesbury case) which the courts can interfere if it is so unreasonable that no reasonable authority could ever come to that decision.

The following cases may help the authority before exercising its power to decide whether its decision would be reasonable or not. In *Chai Choon Hon v Ketua Polis Daerah, Kampar & Government of Malaysia*, the

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33 (1976) 2 MLJ 128
34 (1977) 2 MLJ 155
35 (1985) AC 374
36 (1977) AC 1014
37 (1948) 1 KB 223
38 (1986) 2 MLJ 203
Officer-in-charge of Police District (OCPD) had imposed several conditions to the public gathering license/permit which was scheduled to be held from 5 pm to 11.30 pm. One of the conditions was that only seven speakers were allowed to participate in the speech. The Supreme Court held that there was no valid reason for the restriction imposed on the number of speakers within the time limit granted in the license, and the condition was unreasonable in the circumstances as the police had the means to deal with any infringement of the time frame specified in the license.

Similarly, in *Tropiland Sdn Bhd v Majlis Perbandaran Seberang Prai*, the decision made by the local authority was invalidated because the decision was impossible to perform and entailed a new plan, which was not part of the original plan. In this case, the applicant had already completed construction of a five-story building on the land, and the architect had already issued a certificate of practical completion. The defendant in rejecting the application of the applicant for the Certificate of Fitness argued that the applicant did not complete the construction of a monsoon drain and a concrete perimeter drain. The court quashed the defendant’s decision because of it was unreasonable. The court found that the monsoon drain could not be constructed because the illegal occupiers were still there. It was impossible to carry out the work unless the defendant had clear out all the illegal occupiers from the land, which was the duty of the defendant. Also, the concrete perimeter drain was not part of the approved plan, and thus, a new condition.

Again, in the case of *Dr Benjamin George & Ors v Majlis Perbandaran Ampang Jaya & Other* applications, (known as the Highland Towers case) the court held that an order is unreasonable, if it gives inadequate time for compliance, leads to a criminal act, is against the law (subject to civil action), or is inconsistent with the Federal Constitution. This case involved the collapse of Block I of the Highland Towers Condominium sometime in 1992. The applicants were the developers and several residents and purchasers of blocks 2 and 3. The defendant is the local authority in the area where the Highland Towers are situated. The defendant exercised its power under s 83 of the Street, Drainage, and Building Act 1974 by issuing notices to the applicants ordering them to either repair or demolish blocks 2 and 3 and also the walls on the nearby hill slopes within three months from the dates of the notices because they were in dangerous condition. The court, in quashing the defendant’s decision, found that: (i) it was impossible to comply with the section 83 notices because it was irrational to expect the applicants to do repairs on the hill slopes which they did not own, and which

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39 (1996) 4 MLJ 16  
40 (1995) 3 MLJ 665
would have amounted to committing a trespass; (ii) the three month period was a wholly inadequate time period to carry out repair or demolition; and (iii) the repair or demolishment of the buildings would deprive them of their property and this would be contrary to Article 13 of the Federal Constitution. In *Pengarah Tanah & Galian, Wilayah Persekutuan v Sri Lempah Enterprises Sdn Bhd*,\(^{41}\) the court held that a change of land status from freehold to a leasehold amounts to a deprivation of property, which violates Article 13 of the Federal Constitution.

### 14. Procedural Fairness and Justice

The authority should observe and comply with the procedural requirements mandated by the statute. The authority’s decision can be declared invalid due to procedural impropriety. The procedural requirement may exist in various forms, among others, such as prior notice, inquiry, communication, endorsement, publication, consultation, hearing, and reasoned decision. Whether the procedural compliance is mandatory or mere directory depends on the construction of the statutory provision and the effect of the decision upon the aggrieved person. If the court interprets it as mandatory, then the non-compliance by the authority renders the decision invalid. If it is interpreted as a directory, then non-compliance does not invalidate the decision. In other words, the validity of an authority’s decision depends on the status of the procedural requirement when it exercises its discretionary power.

In *Barat Estates Sdn Bhd & Anor v Parawakan & 365 Ors*,\(^{42}\) the court held that the word “may” which appears in ss 12 and 13 of the Employment Act 1955 is mandatory. The parties (employer and employee) must give notice to each other before the employment contract can be terminated or renewed. The notice was necessary to avoid the employment becoming forced labor, which is prohibited by Article 6(2) of the Federal Constitution. Usually, the court will hold that if the exercise of the discretion affects fundamental rights of a person such as a right to personal liberty, right to employment and right to property, then procedural requirements would be mandatory. For example, the right to personal liberty is guaranteed under Article 5 of the Federal Constitution.\(^{43}\) The court will grant a writ of habeas corpus if a person's liberty is deprived without compliance with procedural

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\(^{41}\) (1979) 1 MLJ 135  
\(^{42}\) (2000) 3 AMR 3030  
\(^{43}\) Article 5 (1) of the Federal Constitution provides “No person shall be of his life or personal liberty save in accordance with law”
requirements. The court has adopted a liberal approach in interpreting the word “law” as to include procedural law as well, and by holding that law is not confined to “lex” but extends to “jus” as well.

In Puvaneswaran v Menteri Hal Ehwal Dalam Negeri, Malaysia, the applicant was detained under the EPOPCO. The Regulation under which it was made requires the authority to supply two copies of Form I to the detainee, but only one copy was given. The court held that it was mandatory to give two copies and because of that, ordered the applicant’s release from detention.

Similarly, the court also adopted a liberal approach to interpreting the word “life” under Article 5 to include a right to employment. Any infringement committed by the authority to this right without complying procedural requirement would be held invalid. In Aria Kumar @ Omar bin Abdullah & Anor v Ketua Pengarah, Jabatan Hasil Dalam Negeri, the court decided that the dismissal of civil servants without taking reasonable effort to trace them when the AR registered letters were returned undelivered, was invalid. However, after this case, the government amended the law by mandating the authority to make advertisement in a national newspaper such as the New Straits Times, Berita Harian or Utusan Malaysia in such cases. This reasoning also extends to the right to property protected under Article 13 of the Federal Constitution.

In Pow Hing v Registrar of Titles, the court held that the decision of the authority to put up the property on public auction was invalid because of failure on the part of the Collector of Land Revenue to make service endorsement of the service of the notice as required by s 97(2) of the National Land Code.

15. Right to be Heard (Audi Alteram Partem)

This maxim means, “hear the other side” The affected party must be given an opportunity to present his case to enable him to rebut the allegation made against him. The rationale behind this right is as follows:

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44 Article 5 (2) of the Federal Constitution. Habeas Corpus is a writ or an order issued by a judge of the HC ordering the detaining authority to produce a detainee before the HC and to release him from further detention.
45 Ong Ah Chuan v PP [1981] 1 MLJ 64
46 (1991) 3 MLJ 28
47 For detailed discussion on judicial approach on right to life under the Federal Constitution, cl 1 of Art. 5, can be referred to Tan Teck Seng v. Suruhanjaya Perkhidmatan Pendidikan (1996) 1 MLJ 261
48 (1994) 4 CLJ 515
49 Article 13 of the Federal Constitution says “No person shall be deprived of property save in accordance with law”
50 (1981) 1 MLJ 155
a. To give an advantage to the affected person and also the decision-maker, namely, the affected person can present the data and correct information to the decision-maker who based on the information supplied, can make a right decision; and

b. The hearing is part and parcel of democratic principle, which stresses public participation leading towards good public governance.

The application of this right depends on several conditions. There is no problem if the relevant law expressly guarantees the right. For example, Article 135 provides that a civil servant must be given a right of hearing before he is dismissed or reduced in rank. If the law is silent about the hearing, the court has adopted several principles that should be followed by the authority. A hearing must be given when the authority exercises what to a quasi-judicial function. This liberal approach was made by the Federal Court in *Ketua Pengarah Kastam v Ho Kwong Seng*.\(^{51}\) Second, whether the decision of the authority has adverse effect on the aggrieved person's rights as decided by the Court of Appeal in *Sugumar Balakrishnan v Pengarah Imigresen Sabah & Pihak Berkuasa Sabah*.\(^{52}\) Third, as decided by the Supreme Court in *John Peter Berthelsen Director-General of Immigration, Malaysia*,\(^{53}\) where the aggrieved person has legitimate expectation over the decision made by the authority.

16. Rule Against Biasness (*Nemo Judex In Causa Sua*)

This concept means that a man should not be a judge in his cause. Bias disqualifies an individual from acting as an adjudicator/judge. The rule against bias derives from two fundamental maxims: (i) a judge should not be a judge in his cause; and (ii) justice must not only be done but be seen to be done. There are three basic reasons why bias is prohibited: (i) requirement of accuracy in public decision-making; (ii) requirement of absence of prejudice or partiality on the part of the decision-maker; and (iii) requirement of public confidence in the decision-making process. A bias which disqualifies a person from being an adjudicator can be seen in several situations, among others: firstly, pecuniary or monetary interest. This ground refers to a situation where the judge or adjudicator has a financial interest in the dispute. The House of Lords held in *Dimes v Grand Junction Canal Co-Proprietors*\(^ {54}\) that the decision of the dispute was invalid because the adjudicator has been a shareholder of the company, which is involved in the dispute. The second reason is family ties.

\(^{51}\) (1977) 2 MLJ 152  
\(^{52}\) (1998) 3 MLJ 289  
\(^{53}\) (1987) 1 MLJ 134  
\(^{54}\) (1852) 3 HLC 759
In *PP v Mohd Ghazali*, it was found that the Magistrate who heard the case is the brother of the defendant. Therefore, the Magistrate's decision was quashed because of an element of bias. The third situation can be seen from direct involvement in the proceeding. In *Govindraj v President MIC*, the court disqualified the party President from sitting in the panel of appeal because if the party President sits, he would thereby become the accuser, prosecutor, and judge in the case. In this case, the party President suspended the plaintiff from the party. The appeal lodged by the plaintiff was heard by the Supreme Council, which composed the President.

In the case of *Rohana Arifin & Anor v USM*, the University Registrar, who was also the complainant of the case, was present during the disciplinary proceedings. The court held that the presence of the Registrar during the proceedings constitutes bias even though the Registrar did not participate as a member of the Board. Therefore, the decision made by the Disciplinary Board was quashed. Another situation, which amounts to bias, is where the judge has a strong commitment to a particular group or belief. The House of Lords in *Ex parte Pinochet Urgate (No 2)*, decided that the extradition proceeding was held invalid because one of the judges was a director of Amnesty International, which is one of the parties in the proceedings for an extradition order.

17. Reasonable Grounds for Judgment

It means that the authority should give its reasons for the decision made. There are some advantages and disadvantages to the requirement of a reasoned decision. The advantages are among others: (i) giving reason can assist the court in performing its supervisory function and ascertaining whether the decision made by the authority was based on legitimate/valid reason or not; (ii) giving reason can influence the aggrieved party as to whether to bring the case for judicial review or not; and (iii) giving reasons can create an element of transparency of the public authority showing that no hidden agenda behind the decision. Meanwhile, its disadvantages are, among others: (i) the need to give reasons can delay the administration in making a decision; and (ii) reasons can overburden the administration.

Legally, there is no general duty on the part of the authority to give reasons for its decision. However, this general rule is subject to several

55 (1995) 2 AMR 1446  
56 (1999) 3 MLJ 1  
57 (1984) 1 MLJ 190  
58 (1989) 1 MLJ 487  
59 (1999) 1 All ER 577 [2000] 1 AC 119  
60 The leading case on reasoned decision in Malaysia is *Rohana bte Ariffin & Anor v Universiti Sains Malaysia* (1989) 1 MLJ 487
exceptions, when reason becomes mandatory. Failing to give a reason for the authority’s decision can lead to the decision be questioned and declared invalid. Among the situations where reason becomes mandatory are: (i) when the relevant statutes require a reason for the decision. For example, s 117 of Criminal Procedure Code mandates the magistrate to give reasons for allowing the arresting authority to make further remand after the expiry of 24 hour period;\(^{61}\) (ii) when the decision may affect the right of appeal or put the livelihood of the affected person at stake;\(^{62}\) (iii) when the authority refuses to follow the recommendation made by the other party which has authority to make the recommendation,\(^{63}\) and (iv) when the fundamental liberty is adversely affected by a decision taken by a public decision-maker.\(^{64}\)

18. A Comparative Analysis: Islamic Perspective

Based on the above discussion on the principles of good governance as in practice in Malaysia, it is noted that the principles are Islamic compliance as the Holy Quran describes good governance as the law of justice, a just and principled order and compliance of rights and responsibilities in society.\(^{65}\) The Holy Qur’an declares:

“[And they are] those who, if We give them authority in the land, establish prayer and give zakah and enjoin what is right and forbid what is wrong.”\(^{66}\)

It further says:

“You who have believed, be persistently standing firm for Allah, witnesses in justice, and do not let the hatred of a people prevent you from being just. Be; that is nearer to righteousness.”\(^{67}\)

Islamic perspective of good governance is qualitative and not mechanical. Major features of good governance can be précised under seven fundamentals:

a. Mutual Consultation (As-Shura)
b. Leadership (Khilafah)
c. Accountability (Hisab)

\(^{61}\) Another example is the Malaysian Timber Industry Board (Incorporation) Act 1975, s 17(5A)(b)  
\(^{62}\) Rohana bte Ariffin & Anor v Universiti Sains Malaysia (1989) 1 MLJ 487.  
\(^{63}\) Rajasegaran v Pusat Pemulihan Serenti Raub & Anor (2000) 1 MLJ 529.  
\(^{64}\) Hong Leong Equipment Sdn Bhd v Liew Fook Chuan (1996) 1 MLJ 493.  
\(^{66}\) Al-Hajj, 22:41  
\(^{67}\) Al-Maidah, 5:8
d. Transparency

e. Justice (Adl)

f. Equality

g. Promote good and prevent evil (Al-Amr Bil Maruf wa Nahi al-Munkar)

a. The Concept of Mutual Consultation (As-Shura)

As-shura is one of the most important constitutional principles in the Islamic Law. As it’s very important that’s why it’s been mentioned in Quran. Moreover, a sura (chapter) in the Holy Qur’an was named after that principle. It is called “Shura.” It shows the importance of this principle in all the affairs of Muslims. Shura must lead the whole system of the Islamic state from its beginning to the selection of the Khalifa of the state and all those in key positions as well as its communications, so it should be carried out directly or indirectly over selected or nominated councils. There is mentioned in the Holy Quran:

“You, who believe, be custodians of justice (and) witness for Allah, even though against yourselves or your parents or your relatives. Whether a man is rich or poor, Allah is the greatest well-wisher than you. So follow nor the behests of lust, lest you swerve from justice.”68

Even the Prophet, although he was the receiver of direct guidance from the Almighty Allah, was commanded. Allah says:

“Consult them in affairs (of a moment). Then, when you have to take a decision to put the trust in Allah. Allah loves those who put their trust (in Him).”69

Following this advice and lead, Khalifa Umar admonished that: There is no Khilafah without consultation. Thus, The same mechanism was followed by the follower of Prophet Muhammad (PBUH) for the selection of Khalifa, and it was the first Muslim elected four khulafah guidance, although the selection and approval process varies. The important principle is the truth and accountability and public confidence in those elected by the community.

a) The Importance of Shura

The basic fundamental of Islamic political system is called Shura. It is responsible for all the affairs of Muslims. Thus, the Islamic state might have preceded the modern democratic systems about the necessity of agreement over choosing the one who runs its affairs and cares for its interests, something which stresses the value and effectiveness of unanimity among

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68 An-Nisa, 4:135
69 Al-Imran, 3:159
b) Decision of Shura

A group of Muslim people who have the power to make the decision is all called Shura. And those who are members of Shura must have some qualities like Education, Wise and Justice so it can be said that the Shura people are scholars and leaders. For applying the rulers, it’s important and necessary to have a Shura. It can be said that it is one of the most important manifestations of civilization that Muslims contributed to its creation and consolidation in the Muslim community. So, Shura was a kind of expression of the divine will by what the Prophet (peace be upon him) said: “My nation shall not agree upon an error.” It is noted that Khalifa in Islam can’t give the right to express the divine will. i.e., he is not authorized to pass legislation, because the power of legislation is entitled to the Muslim community or the whole nation, and this, of course, happens in the absence of clear evidence from the Qur’an and the Prophet’s traditions.

c) Difference Between Shura and Democracy

The Islamic Shura is much different from modern democracy system. Democracy is the people made rules and assumed by people, and people should make their constitution and law. For people to assume lawmaking authority, to set laws and to distinguish between authorities, general elections are held to select a group of individuals who can monitor all authorities, and those persons have the rights to remove or bring ministers, or head of a state Islamic Shura has a different view. Shura in Islam is based on the rule of Allah’s and practice of the Prophet Muhammad (PBUH) (Sunnah) and loyalty to those rules on the basis of faith. Scholars are the people of power and decision. They come to the top of the people of Shura. Given Allah’s rules, scholars don’t have their consultation laws. They have to prove the text is from the Quran and Sunnah. The truth is that democratic system can be easily controlled or avoided by some powerful parties over political actions in a country and they will and politely parties, and they will force to apply by the nation. However, the Islamic Shura is supremacy for

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70 Fathiyyah Nabarawi, Tarikh Al-Nuzum Wa Al-Hadarah Al-Islamiyah (History of Islamic Systems and Civilization), United States: Dar Al-Ma’arif, (1981), pp. 24-25
71 Majah, S. I. (n.d.). Sunan Ibn Majah: Book on trials (3950), Al-Tirmizi (2167), Abu Dawud (4253), Ahmad (27267), Musnad Abd ibn Hamid (1224), and Al-Hakim (8664).
Allah only and give priority to Allah’s rule, which leads to the emergence of men living in the company of Allah and fearing Him honestly.  

b. Khilafah

Khalifa is an Arabic word means successor. The word caliph is simply an Anglicized version of Khalifa. The terms khilafat and caliphate, though derived from Khalifa and caliph individually, have different meanings. Khilafat refers to the Islamic institution of spiritual successorship, whereas caliphate indicates a politico-religious Muslim state governed by a caliph. When the Prophet Muhammad (PBUH) passed away in (632 C.E.), Hazrat Abu Bakr succeeded to his spiritual, administrative purposes as the successor of the messenger of God (Khalifa rasul Allah). Bernard Lewis, the preeminent historian of Islam, observes:

“Allah has promised to those among you who believe and act rightly, that He will surely make them Successors (khalifas) in the earth, as He made Successors from among those who were before them; and that He will surely establish for them their religion, which He has chosen for them; and that He will surely grant them security and peace in place of their fear.”

Allah has promised to those among you who believe and act rightly, that He will surely make them Successors (khalifas) in the earth, as He made Successors from among those who were before them; and that He will surely establish for them their religion, which He has chosen for them; and that He will surely grant them security and peace in place of their fear. In this verse, the Holy Quran presents the institution of Khilafat as a reward for collective virtue. It is often understood to provide a basis for an Islamic organization founded upon the democratic lines headed by a Khalifa whose office is, in principle, elective and bound by the Quran and the Sunnah. In a well-known hadith, the Prophet Muhammad (PBUH) is reported to have observed:

“Prophet Hood shall remain among you as long as God wills. Then khilafat on the pattern of prophethood will commence and remain as long as He wills. A corrupt monarchy shall then follow, and it shall remain as long as God wills. There shall then be an oppressive despotism which shall remain as long as God wills. Then once again khilafat will arise on the

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73 Ahmad Ahmad Ghalush, Al-Nizam Al-Siyasi Fi Al-Islam (Political System In Islam), n.d., pp. 61-64  


75 Al Nur, 24:54
principle of Prophethood.”

This hadith not only reassures us about the repetition of well-guided Khilafat but it also permits a historical judgment on what was to follow the early Khilafat. The famous historian of Islam, Muhammad (PBUH) Ibn Jarir Al Tabari, narrates the following incident. Umar said to Salman: ‘Am I a king or a Khalifa?’ And Salman answered: ‘If you have levied from the lands of the Muslims one dirham, or more, or less, and applied it unlawfully, you are a king, not a Khalifa’. And Umar wept Here Hazrat Umar, the second Khalifa, whose goodness, sense of justice and puritanical strictness were well-known, came to tears by the mere mention of the possibility of misusing a single coin from the public exchequer. This incidence underscores the character of the rightly-guided khilafat.

As Allah’s sovereignty extends over the universe, the final ideal of public in Islam is a universal federation or association of independent states, related together for maintenance freedom of integrity, for the maintenance of peace, and for cooperation in promoting human welfare throughout the world. A Khalifa has the promise of divine support so long as it remains firmly based on the precept of prophethood – that is, the principles and prototypes demonstrated by prophets. The rules of great law bound him. He decides questions of rule after discussion with the chosen representatives of the people. In governing the corporation, man is seen as the essential element for the system to be effectively working in the right way. As man is the shareholder, creditor, examiner, regulator, manager as well as the director, it’s manifest that man plays the principal roles in managing and leads to the accomplishment of company’s vision and mission. The issues of man in term of values, ethics and moral conduct, therefore, need to be well detained in the first place to ensure the concern of the society could be taken care. The concern among other things are maintenance trust, maintaining honesty, exercising transparency and accountability, traditional in managing resources, caring and concern of the environment. The failure to impress these values may pose a serious problem to the public at large.

c. Accountability (Hisab)

In the Holy Qur’an, the word ‘hisab’ is repeated more than eight times

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76 Ahmad Ibn Hanbal, ‘Al-Anzar Wal Tahzir’, in Mishkat, n.d., p. 4
in different verses.\textsuperscript{79} Hisab or 'account' is the root of accounting, and the references in the Holy Qur'an are to 'account' in its generic sense, relating to one's responsibility to 'account' to God on all matters relating to the human effort for which every Muslim is 'accountable.' The Muslims believe regarding accountability that they will be judged for whatever they do in this world in the hereafter (life after death). In Islam, It’s the duty of each Muslim to fulfill the wills of Allah to seek his pleasure and the promised prizes in the life after death. Thus, it requires that every action and word in this world must be in line with the Islamic teachings. It does not matter what action the Muslims do either ibadah (salah) or purchase shares in the stock market, eat, sleep like daily jobs they must follow the Islamic teaching framework carefully. Holy Quran also has mentioned the importance of accountability to the man’s life:

"...Lo the hearing and the sight and the heart – of each of these will be asked."

Abdullah reported that Allah’s Messenger Muhammad (PBUH) said:

"Every one of you is a guardian and accountable (mas’ul) for his charge. Thus the Khalifa is a custodian of the people, and He is responsible for them. And a man is a guardian of his household, and he is accountable for them, and a woman is in charge of the household and her children, and she is accountable for them; and a servant is the guardian of his master’s property, every one of you is accountable for his subjects."\textsuperscript{81}

In the view of corporate governance practices, as far as Islam is concerned, the country directors, management as well as the auditor should perform their professional duties with the objective of satisfying the needs of the Public and to Allah as well. Supposing, there should be no such disease (i.e., fraud; material misstatement) exist in the country if this concept could be affected and could be reflected in their conducts. Unfortunately, most of them have been followed by the experienced physical life which has led to the bad behaviors that cause the owners (community) of the country suffer the penalties.

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\textsuperscript{80} Surah Bani Israil, 17:36

\textsuperscript{81} Muhammad bin Ismail bin Al-Mughirah Al-Bukhari, \textit{Al-Jami’ Al-Sahih}, Riyadh: Darussalam, (1997), p. 144
\end{flushleft}
d. Transparency
Allah has divulged the concept of transparency in the following verse:

"O you who believe! When you deal with each other, in transactions involving future obligations in a fixed period, reduce them to writing. Let a scribe write down faithfully as between the parties..."  

This verse states that every transaction must be written to avoid justice. Applying the concept of transparency, the corporation should also disclose information regarding its strategy, actions, contribution to the community and the use of resources and protection of the environment. Transparency is the necessity for openness in all public affairs. Transparency allows the Committee to gather information that may be unsafe to exposure misuses and defend their benefits. According to Ayee transparency entails that: citizens have a right to available information about, for example, the award of contracts, privatization of state enterprises, rules against corruption or the funding of political parties. A transparent government is that which offers a chance for citizens to find out the true proofs at first hand, without the material being changed or presented through a misrepresenting mirror.

In core, transparency is basically concerned with the open and established system of government, the extermination of corruption and the institutionalization of a system that is fair, just and based on the rule of law. Transparency or openness in governance is important in the process of growth. It is serious in the elimination of corruption and the promotion of responsibility in the conduct of government business. Today, the quest for transparent performance has become a worldwide phenomenon with the Transparency International.

e. Justice
In the Islamic worldview, justice means placing things in their rightful place. It also means giving others equal treatment. In Islam, justice is also an honest quality and a feature of human personality, as it is in the Western tradition. Justice is close to equality in the wisdom that creates a state of equilibrium in the distribution of rights and duties, but they are not equal. Sometimes, justice is accomplished through inequality, like in unequal

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82 Al-Baqrarah, beginning of the verse, 2:282
Justice in the Islamic governmental system, including social justice, which means that the government should arrange to meet and to please the needs and needs of all the people as they have a valid part of the country and citizens of the country. It contains the facility of the job, means of existence and financial justice. In turn, suggests that the government must provide food, housing, and clothing for all the people in the country. Economic justice is aimed at the equitable supply of lifestyle and checks the awareness of wealth in a few hands

f. The Importance of Justice

The Quran, the holy scripture of Islam, considers justice to be the highest virtue. It is a basic objective of Islam to the degree that it stands next in order of importance to believe in God’s exclusive right to worship (Tawheed) and the truth of Muhammad SWT prophethood. God declares in the Quran: God commands justice and fair dealing. And in another passage: O you who believe, be upright for God, and (be) bearers of witness with justice. Therefore, one may achieve that justice is a responsibility of Islam and unfairness is forbidden. The following verse shows the importance of justice to the Quranic value system:

“We sent Our Messengers with clear signs and sent down with them the Book and the Measure to establish justice among the people.”

The phrase ‘Our Messengers’ shows that justice has been the goal of all admission and scriptures sent to humanity. The verse also shows that justice must be measured and applied by the values and rules set by admission. Islam’s approach to justice is complete. Any path that leads to justice is believed to be in accord with Islamic law. Allah has required justice and, although He has not prescribed a definite path, has provided general rules, on how to achieve it. He has neither given a fixed means by which it can be found nor has He stated unacceptable any specific means or methods that can lead to justice. Therefore, all means, processes, and methods that enable, improve, and advance the cause of justice, and do not interrupt the Islamic Law are valid.

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85 Muslims, M. (n.d). *Investigation Islam*. In M. Muslim (ed) 115
86 Al-Nahal, 16:90
87 Al-Maida, 5:8
88 Al-Hadeed, 57:25
g. Equality

The Quranic standards of justice exceed thoughts of race, religion, color, and faith, as Muslims are ordered to be just to their friends and enemies similar, and to be just at all levels, as the Quran puts it:

“O you who believe! Stand out firmly for justice, as witnesses to Allah, even if it be against yourselves, your parents, and your relatives, or whether it is against the rich or the poor.”

According to another Quranic passage:

“Let not the hatred of a people swerve you away from justice. Be, for this is closest to righteousness.”

The scholars of the Quran have decided that these decisions apply to all nations, followers of all faiths, as a matter of fact to all humanity, In the view of the Quran, justice is a responsibility. That is why the Prophet was told:

“If you judge, judge between them with justice.”

Furthermore, the Prophet was sent as a judge between peoples and told:

“Say: I believe in the Scripture, which God has sent down, and I am commanded to judge justly between you.”

The Quran wants that justice can be encountered for all and that it is a character right of all human beings under Islamic Law. To reduce justice is a trust that God has discussed on the human being and, like all other trusts, its contentment must be directed by the logic of accountability outside simple traditionalism to set rules. The reference to justice which directly follows a reference to the fulfillment of trusts indicates that it is one of the most important of all trusts.

The principle of equality is one of the most important constitutional principles upon which the contemporary system rests. This means that the principle of equality contained in the individual communities is equal in rights, responsibilities and public duties that will be enjoyed by all without discrimination of race, origin, gender, color or belief. The principle of equality has been initiated by the Qur’an and Sunnah and the expansion of Islam during some as a precedent in Islamic law and its own time and place.
This value of equality is not to be incorrect for or confused with similarity or stereotype. Islam teaches that in the view of Allah Almighty, all people are equal, but they are not necessarily indistinguishable. There are variances of capabilities, abilities, determinations, wealth and so on. None of these differences can find the status of the lead of one man or race by over another among themselves. The standard of man, his skin color, the amount of capital he has and the degree of respect he enjoys, has no attitude about the personality of the individual as far as Allah is concerned. The only difference, which Allah identifies, is the difference in religiousness the only standard which Allah applies, are the standard of goodness and spiritual excellence. In the Quran, Allah Almighty says (what means):

“O humanity, indeed we have created you from male and female, and have made you into nations and tribes, that you may know one another. Indeed the most honored of you in the sight of Allah is the most righteous. Indeed, Allah is Knowing and Acquainted.”

It is to declare that in Islam, no nation is made to be above other nations or to rise above them. Man’s value in the eyes of men and the eyes of Allah is determined by the good he does, and by his respects to Allah. The differences in race, color or social status are only supplementary. They do not affect the true standing of man in the vision of Allah. Again, the value of equality is not simply a substance of constitutional rights or the agreement of nobles or condescending charity. It is an article of trust, which the Muslim takes seriously and must be followed honestly. The fundamentals of this Islamic value of equality are extremely deep-rooted in the arrangement of Islam. It stems from basic ideologies such as the following:

a) All men are created by The same Eternal God, the Supreme Lord of all.
b) All humanity belongs to the human race and share equally in the common parentage of Adam (Adam) and Hawa (Eve).
c) Allah is Just and Kind to all His creatures. He is not partial to any race, age or religion. The whole Universe is His Dominion, and all people are His creatures.
d) All people are born equal, in the sense that no one brings any possession with him; and they die equal in the sense that they take back nothing of their worldly belongings.
e) Allah judges every person by his own merits and according to his deeds.
f) Allah has discussed on man, a title of honor and dignity.

Those were some of the principles behind the value of equality in Islam.

97 Al-Hujurat, 49:13
When this concept is fully utilized, it will leave no place for prejudgment or harassments. And when this Great rule is fully applied, there will be no room for domination or conquest. Concepts of chosen and gentile peoples, words such as ‘privileged’ and ‘condemned’ races, words such as “social classes” and “citizens” will all become worthless and outdated. Prophet Muhammad (PBUH) said:

“O humanity, your Lord is one, and your father is one. You all descended from Adam, and Adam was created from the earth. He is most honored among you in the sight of God who is most upright. No Arab is superior to a non-Arab, no person of color to a white person, or a white person to a person of color except by Taqwa (piety).”

Therefore, it would be improbable to declare the complete equality of human beings, although humans are essentially equal in rights, duties, and accountability, and there is some degree of similarity in physical and mental behaviors, which enables them to understand and to apply rules and laws. At the same time, it is understandable that there is a natural range among human beings regarding qualities and abilities; therefore there will be limits in natural, common and political positions. Some of the limits are temporary, some permanent; some are rare, some regular. However, control is specific to a particular situation. It may not be generalized to inequality in other rights. A person who is morally upright is not equal to staff regarding morality, but they may be equal otherwise. Nor is an intelligent person equal to a dull one, but they are equal in other spheres. In the same way, a woman is not indistinguishable from man in her characters, gifts, and skills.

h. Inviting to do Good and Preventing from doing Evil

Amongst the greatest responsibilities are Amr-bil-Ma’ruf (ordering for acknowledged virtues) and Nahi anil munkar (forbidding from sin). Allah says:

“And there should be a group amongst you who invite towards good, order for acknowledged virtues, forbid from sin and these it is that are the successful ones.”

The Holy Prophet (PBUH) said:

“How will it be for you when your women commit sins and your youth will transgress, and you will not order for acknowledged virtues nor forbid from sin? It was said to him: “Will that happen O messenger of Allah?”

Then the Prophet Mohamad (PBUH) said: Yes. Then he said: “How will it

98 Al-Tirmizi, 35
99 Al-Imran, 3:104
be for you when you order for sins and forbid from acknowledged virtues?”
Then it was said to him: “O messenger of Allah SWT! Will what happens?”
Then he said: “Yes and worse than that how will it be for you when you perceive acknowledged virtue as sin and perceive sin as acknowledged virtue?”

Imam Sadiq said:

“Woe to the people who do not support the religion of Allah by enjoing good and forbidding evil.”

The expression ‘Amr bi al-ma’ruf wa-nahy an al-munkar’ is a very important one. It is associated with Jihad, that is, doing one's highest to understand an aim. Jihad is not essentially war fought on the battlefield for which the specific Arabic and the Quranic term is ‘qital.’ Jihad has a very wide meaning and states in striving for the cause of Allah Almighty to promote goodness and eliminate evil. A mujahid is a person who carries out Jihad or works hard for the cause of endorsing the values of the Glorious Quran.

Thus, Amr bil ma’ruf wa nahy an al-munkar which means ordering good and forbidding evil is a Jihad related principle. It seeks to carry the benefits of Islam to the people intelligently and to inform them of the meaning of what the devil do. The Quran calls Muslims the model community, which requires to convey the Prophet (PBUH) message to entire humanity and to live the Quran, just as the Prophet did.

“Amr bil Ma’ruf wa Nahy, an al Munkar,” is an important Islamic duty, together believed by all Muslims. The difference is in the understanding of it. Some consider that it is enough to accomplish the duty by the “heart and tongue,” which means one should support al-ma’ruf and oppose al-munkar in his heart and use his tongue to speak out for al-ma’ruf and against al-munkar. But there are some who justify taking up arms (if necessary) for the sake of fulfilling this duty.

C. Conclusion

Government, governance, and people cannot be separated. The powers, duties, responsibilities are all accountable. They are like tongue and teeth; bamboos and riverbank; body and soul. From the Islamic perspective, they are accountable in this world and the world after. Those men in power are highly responsible for the good and the bad management of this world. Allah says: “Mischief has appeared on land and sea because of (the deed) that the hands of men have earned, that (God) may give them a taste of some of their

100 Sadiq, Mustadrak Al-Wasa’il-Ush-Shi’ah, Vol. 12, n.d. p. 18
deeds: so that they may turn back (from evil).”

Every professional body has to be very good in its field of governance. The knowledge of the particular area of expertise and skills sets the Professional apart from the members of the public and contributes to the society's well-being and progress of humanity. The standards of professional practice should be benchmarked with the best in the nation and the world through regular updates and continuing professional development. Professional needs not be the best available but has to be competent.

Guided by a body of Professionals exercising the same discipline, the profession holds itself out as having members of integrity able to gain the confidence and respect of those who need their services and include those who work in the public sector. The Professional is expected to provide solutions both temporary and longer-term, and the approach taken should follow a process of investigation and analysis following established methods, before concluding and before administering any solutions. The use of any new technology or variation thereof should be the subject of discussions with the client or one’s peers. The conduct must be exemplary with behavior that will command respect even when the clients do not accept one's opinion. One’s religious belief or political affiliation should not cloud the recommendations of the Professional. There should not be any discrimination on any grounds of race, color, age or gender in dealing with the clients.

The decisions of the professional must always be based on known facts and available for consideration at the particular time. A recommendation followed by an action based on incorrect analysis of the situation can lead to loss of time and money, and in some cases injury and loss of lives. There must always be an exercise of care, and every Professional must be ready to hold accountable for the actions taken that lead to such unsatisfactory situations. To take care of such unfortunate eventuality and provide for compensation, the Professional body must insist that insurance policies for professional negligence cover every Professional, or have a common defense fund in place against either genuine or malicious attacks on its integrity. To guard against the “bad apple,” the professional body must have the power to discipline its members for malpractice and be able to suspend or remove the tainted individual from amongst its fellowship. The same process must also be in place in the public sector to demonstrate accountability to the public at large who uses the services of the professional in its employ as part of the services the government provides for the population even if it provided for

101 Al-Quran: Ar-Rum (30); 41.
free. To ensure that malpractices are not hidden or swept under the carpet, and subsequently forgotten, the professional has to follow a process of proper documentation whereby any decision made can be traced back to its cause and effects. The professional must demonstrate that he has taken all possible care before arriving at the conclusions and avoided any misrepresentation to the clients to gain any pecuniary advantage or experience in using new technology without informing the clients of the risks or additional costs involved. The “workings” must be clearly available for peer review and filed away for future reference.

Abdullah Yusuf Ali 102 makes the following commentary to the above verse: “God’s creation was pure and good in itself. Evil introduced all the mischief or corruption, viz, arrogance, selfishness, etc. As soon as the mischief has come in, God’s mercy and goodness step in to stop it. The consequence of evil must be evil, and this should be shown in such partial punishment as ‘the hands of men have earned,’ so that it may be a warning for the future and an invitation to enter the door of repentance.”103

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